



# THE CITADEL

THE MILITARY COLLEGE  
OF SOUTH CAROLINA

## THE CITADEL BOARD OF VISITORS MEETING

31 OCTOBER – 1 NOVEMBER 2025

BOARD OF VISITORS ROOM, JENKINS HALL

| TIME     | SUBJECT                                                                                                                                                 | PRESENTER          |
|----------|---------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
|          | <b>Friday, 31 October 2025</b><br>BOV Room, Jenkins Hall<br>Attire – Civilian: Business (coat & tie) / Military – Duty                                  |                    |
| 7:40 AM  | BOV Photo                                                                                                                                               | BOV<br>Gen Walters |
| 8:00 AM  | Welcome, Invocation, Pledge of Allegiance, Review of Agenda, and Chair's Remarks                                                                        | COL Delleney       |
| 8:05 AM  | <b>EXECUTIVE SESSION</b> – Legal advice related to pending, threatened and potential claims, and other matters covered by the attorney-client privilege | Mr. Brandenburg    |
| 8:30 AM  | President's Report                                                                                                                                      | Gen Walters        |
| 9:00 AM  | Operations and Risk Management Committee Report:                                                                                                        | COL Nicholson      |
|          | • Final Budget to Actuals Report for Past Fiscal Year                                                                                                   | COL Saint          |
|          | • Current Year Revenue Budget to Actuals Report                                                                                                         | COL Saint          |
|          | • Initial Tuition and Fee Approval subject to Legislative Action ( <b>Action Item</b> )                                                                 | COL Saint          |
|          | • Capital Renewal Update                                                                                                                                | CAPT Lamberson     |
| 9:40 AM  | Education and Leadership Development Committee Report:                                                                                                  | COL Pinson         |
|          | • Commandant's Report                                                                                                                                   | Col Gordon         |
|          | • Provost's Report                                                                                                                                      | BG Selden          |
| 10:20 AM | Break                                                                                                                                                   |                    |
| 10:30 AM | Strategy, Vision and Governance Committee Report:                                                                                                       | COL Goff           |
|          | • Strategic Plan Discussion ( <b>Action Item</b> )                                                                                                      | BG Selden          |
| 11:30 AM | Communications and Community Relations Committee Report:                                                                                                | COL Love           |
|          | • Office of Communications and Marketing Update                                                                                                         | COL Hoffman        |
|          | • Legislative Update                                                                                                                                    | COL Crawford       |
| 11:50 AM | Depart for Coward Hall                                                                                                                                  |                    |

|          |                                                                                                                                    |                                   |
|----------|------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|
| 12:00 PM | Lunch (Coward Hall)                                                                                                                | BOV<br>Vice Presidents            |
| 12:45 PM | Depart for Jenkins Hall                                                                                                            |                                   |
| 1:00 PM  | <b>EXECUTIVE SESSION</b> – Personnel Matters: Daniel Fund Scholarship                                                              | Daniel Fund Trustees<br>LTC Haugh |
| 1:10 PM  | Athletic Update                                                                                                                    | Mr. Chase                         |
| 2:30 PM  | Minutes for Approval ( <i>Action Item</i> )                                                                                        |                                   |
| 2:35 PM  | Break / staff departs                                                                                                              |                                   |
| 2:40 PM  | <b>EXECUTIVE SESSION</b> – Personnel Matters: Honorary Degree and Palmetto Medal (Non-Cadet) Nominations                           | BOV                               |
| 3:15 PM  | Motions as a result of Executive Session – Personnel Matters                                                                       | BOV                               |
|          | <ul style="list-style-type: none"> <li>Honorary Degree and Palmetto Medal (Non-Cadet) Nominations (<i>Action Items</i>)</li> </ul> |                                   |
| 3:20 PM  | Adjourn                                                                                                                            | COL Delleney                      |
| TIME     | SUBJECT                                                                                                                            | PRESENTER                         |
|          | <b>Saturday, 1 November 2025</b><br>BOV Room, Jenkins Hall<br>Attire – Civilian: Business (coat & tie) / Military: Duty            |                                   |
| 8:30 AM  | <b>EXECUTIVE SESSION</b> – Personnel Matters                                                                                       | BOV                               |
| 10:30 AM | Adjourn                                                                                                                            | COL Delleney                      |