



# THE CITADEL

THE MILITARY COLLEGE  
OF SOUTH CAROLINA

## THE CITADEL BOARD OF VISITORS MEETING

4 OCTOBER 2024 / BOV ROOM, JENKINS HALL AND  
SCARBOROUGH MULTIMEDIA ROOM, HOLLIDAY ALUMNI CENTER  
5 OCTOBER 2024 / BOV ROOM, JENKINS HALL

| TIME     | SUBJECT                                                                                                                                                                          | PRESENTER              |
|----------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|
|          | <b>Friday, 4 October 2024</b><br>BOV Room, Jenkins Hall and<br>Scarborough MultiMedia Room, Holliday Alumni Center<br>Attire – Civilian: Business (coat & tie) / Military – Duty |                        |
| 8:00 AM  | BOV Photo<br>(BOV Room, Jenkins Hall)                                                                                                                                            | BOV<br>Gen Walters     |
| 8:15 AM  | <b>EXECUTIVE SESSION</b> – Personnel Matters<br>(BOV Room, Jenkins Hall)                                                                                                         | BOV<br>Gen Walters     |
| 8:35 AM  | Depart Jenkins Hall, meeting to resume at Holliday Alumni Center                                                                                                                 |                        |
| 9:10 AM  | Welcome, Invocation, Pledge of Allegiance, Review of Agenda, and Chair’s Remarks<br>(Scarborough MultiMedia Room, Holliday Alumni Center)                                        | COL Delleney           |
| 9:15 AM  | <b>EXECUTIVE SESSION</b> – Legal advice related to pending, threatened and potential claims, and other matters covered by the attorney-client privilege                          | Mr. Brandenburg        |
| 9:40 AM  | President’s Report                                                                                                                                                               | Gen Walters            |
| 10:10 AM | Operations and Risk Management Committee Report:                                                                                                                                 | COL Nicholson          |
|          | <ul style="list-style-type: none"> <li>• Clery Report Update</li> </ul>                                                                                                          | Ms. Mercado            |
|          | <ul style="list-style-type: none"> <li>• Budget Update</li> </ul>                                                                                                                | COL Saint<br>Mr. Kelly |
| 11:10 AM | Communications and Community Relations Committee Report:                                                                                                                         | COL Love               |
|          | <ul style="list-style-type: none"> <li>• Office of Communications and Marketing Update</li> </ul>                                                                                | COL Hoffman            |
|          | <ul style="list-style-type: none"> <li>• Legislative Update</li> </ul>                                                                                                           | COL Crawford           |
| 11:35 AM | Depart for Stevens Barracks                                                                                                                                                      |                        |
| 11:45 AM | Stevens Barracks Room Renovation Tour and Staff Recognition                                                                                                                      | BOV<br>Vice Presidents |
| 12:20 PM | Depart for Coward Hall                                                                                                                                                           |                        |

|          |                                                                                                                                                                                                 |                                |
|----------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|
| 12:25 PM | Lunch (Coward Hall)                                                                                                                                                                             | BOV<br>Vice Presidents         |
| 1:05 PM  | Depart for Holliday Alumni Center                                                                                                                                                               |                                |
| 1:15 PM  | Education and Leadership Development Committee Report:                                                                                                                                          | COL Pinson                     |
|          | <ul style="list-style-type: none"> <li>• Commandant's Report</li> </ul>                                                                                                                         | Col Gordon                     |
|          | <ul style="list-style-type: none"> <li>• Athletic Director's Report</li> </ul>                                                                                                                  | Mr. Capaccio                   |
|          | <ul style="list-style-type: none"> <li>• Provost's Report</li> </ul>                                                                                                                            | BG Selden                      |
| 1:55 PM  | Strategy, Vision and Governance Committee Report:                                                                                                                                               | COL Goff                       |
|          | <ul style="list-style-type: none"> <li>• Foreign Military Study Abroad Experience</li> </ul>                                                                                                    | Cadet Shaw<br>Cadet COL Wilson |
|          | <ul style="list-style-type: none"> <li>• Kenya Study Abroad</li> </ul>                                                                                                                          | Dr. Imam                       |
|          | <ul style="list-style-type: none"> <li>• Presidential Succession Plan (<i>Action Item</i>)</li> </ul>                                                                                           | COL Goff                       |
| 2:30 PM  | Minutes for Approval ( <i>Action Item</i> )                                                                                                                                                     |                                |
| 2:35 PM  | Break / staff departs                                                                                                                                                                           |                                |
| 2:40 PM  | <b>EXECUTIVE SESSION</b> – Personnel Matters                                                                                                                                                    | BOV                            |
| 3:05 PM  | Motions as a result of Executive Session ( <i>Action Item</i> )                                                                                                                                 | BOV                            |
| 3:10 PM  | Adjourn                                                                                                                                                                                         | COL Delleney                   |
| TIME     | SUBJECT                                                                                                                                                                                         | PRESENTER                      |
|          | <p align="center"><b>Saturday, 5 October 2024</b><br/>BOV Room, Jenkins Hall<br/>Attire – Civilian: Business (coat &amp; tie) / Military: Duty</p>                                              |                                |
| 8:00 AM  | Title IX Training                                                                                                                                                                               | Mr. Brandenburg<br>Ms. Mercado |
| 8:35 AM  | Issues for Discussion including Governance and Regulations                                                                                                                                      | BOV / Gen Walters<br>BG Selden |
| 9:10 AM  | <b>EXECUTIVE SESSION</b> – Personnel Matters: Honorary Degree and Palmetto Medal (Non-Cadet) Nominations                                                                                        | BOV                            |
| 9:55 AM  | Motions as a result of Executive Session                                                                                                                                                        | BOV                            |
|          | <ul style="list-style-type: none"> <li>• Honorary Degree and Palmetto Medal (Non-Cadet) Nominations (<i>Action Item</i>)</li> <li>• Purchase of Palmetto Medals (<i>Action Item</i>)</li> </ul> |                                |
| 10:00 AM | Adjourn                                                                                                                                                                                         | COL Delleney                   |